

WEST YORKSHIRE FIRE AND RESCUE AUTHORITY

**MEETING TO BE HELD ON FRIDAY 16 DECEMBER 2011 AT 10.30 A.M.
IN THE TRAINING AND CONFERENCE SUITE, BIRKENSHAW**

AGENDA

1. CHAIRMAN'S ANNOUNCEMENTS

2. ADMISSION OF THE PUBLIC

The Committee is asked to consider whether, by resolution, to exclude the public from the meeting during the items of business marked with an 'E' reference, because of the possibility of the disclosure of exempt information.

3. URGENT ITEMS

To determine whether there are any additional items of business which, by reason of special circumstances, the Chair believes should be considered at the meeting.

4. DECLARATIONS OF INTEREST

To consider any Declaration of Interest in relation to any item of business on the agenda.

**5. MINUTES OF THE LAST MEETING HELD ON 9 SEPTEMBER
2011
(pp 3 - 8)**

(Enclosed)

**6. MINUTES OF THE AUDIT COMMITTEE AT A MEETING HELD
ON 30 SEPTEMBER 2011 (pp 9 - 11)**

(Enclosed)

**7. MINUTES OF THE EXECUTIVE COMMITTEE AT A MEETING
HELD ON 31 OCTOBER 2011 (pp 12 - 14)**

(Enclosed)

8. MINUTES OF THE COMMUNITY SAFETY COMMITTEE AT A MEETING HELD ON 4 NOVEMBER 2011 (pp 15 - 21)

(Enclosed)

9. MINUTES OF THE HUMAN RESOURCES COMMITTEE AT A MEETING HELD ON 11 NOVEMBER 2011 (pp 22 - 24)

(Enclosed)

10. MINUTES OF THE FINANCE AND RESOURCES COMMITTEE AT A MEETING HELD ON 18 NOVEMBER 2011 (pp 25 - 28)

(Enclosed)

11. LOCAL GOVERNMENT GROUP MINUTES (pp 29 - 51)

a) Fire Commission - 14 October 2011 (p 29)

b) Safer and Stronger Communities Programme Board - 13 September 2011 (p 36)

c) Fire Services Management Committee
- 16 September 2011 (p 45)
- 17 November 2011

(Enclosed where available)

12. PERFORMANCE MANAGEMENT REPORT (pp 52 - 84)

(Enclosed)

13. INTEGRATED RISK MANAGEMENT PLAN (IRMP) – CONSULTATION FEEDBACK (pp 85 - 90)

(Enclosed)

14. INTEGRATED RISK MANAGEMENT PLAN (IRMP) PROPOSALS (pp 91 - 101)

(Enclosed)

**15. OPERATIONAL ASSESSMENT AND FIRE PEER CHALLENGE
(pp 102 - 105)**

(Enclosed)

16. CUSTOMER SERVICE EXCELLENCE REPORT (pp 106 - 143)

(Enclosed)

17. LOCALISM ACT (pp 144 - 149)

(Enclosed)

**18. INSTITUTE OF LEADERSHIP AND MANAGEMENT – MEMBER
ATTENDANCE (pp 150 - 154)**

(Enclosed)

19. COMMUNITY COVENANT SCHEME - Presentation